

TrioPlus Project Portfolio

| Client | Project | Scope of Service | Outcomes |
|----------------------------|---|--|--|
| Archery GB | Regional Performance Academies 2013 | Inviting expressions of interest, shortlisting, appraisal of detailed bids, recommendations for SLA negotiation. | Service and activity agreements established with two host colleges for Regional Academies. |
| Arsenal Supporters' Trust | Governance Review 2013 | Review of governance of Arsenal Football Club. | Recommendations for revisions to Board and governance arrangements accepted by Arsenal Supporters' Trust. |
| Aviemore Sports Centre | Operational business plan | Formulation of operational business plan for ASC facility development. | Viable business plan delivered and accepted for implementation. |
| Badminton England [BE] | Corporate Governance Reviews on a regular basis | Corporate Governance Review and Board Training. Risk Register. Business Continuity advice. | Improved governance, risk policy, risk register and business continuity. |
| Barnes Sports Club | Facilities Development | Initial appraisal study. | Report submitted; implementation under consideration. |
| Beckenham Cricket Club | Facilities Development | Initial appraisal study. | Under consideration. |
| Big Lottery Fund [BIG] | Due diligence reviews of two bids for £200m and £35m endowments | Review business and investment plans, structure, governance, deliverability, risks and controls. | Reports submitted to inform BIG's assessment and decisions on funding. |
| British Canoe Union [BCU] | Facilities strategy 2012 - 2016 | Further development and finalisation of Facilities Strategy for Canoe England. | Strategy delivered in 2012 and implemented. |
| British Shooting | Facility planning support 2013 | Facilities audit, business model, technical design guidance. | Audit completed (but insufficient information to develop business model) and design guidance published. |
| Carrickfergus Sailing Club | Regional Sailing Centre | Facility Development Strategy; Grant Applications. | Funding submission to Sport Northern Ireland. Business Plan and Project accepted but subsequently hindered and delayed by catastrophic fire at the |

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| | | | Sailing Club. |
| Caversham Lakes Trust | Redgrave-Pinsent Rowing Course | Project Management. | £13million Rowing Course delivered and of critical importance to GB Rowing elite Performance Programme 2004 to present. |
| CCPR [now Sport & Recreation Alliance] | BingoLotto project | Grant Programme development. | Return to participating National Governing Bodies of Sport of more than £100,000. |
| [Consultants appointed by] Eastbourne Borough Council | Development of Devonshire Park, Eastbourne | Business planning and specialist sports facility development advice, including architectural on tennis developments. | Ongoing. |
| Edlesborough Parish Council | Community Sports Pavilion | Critical review and advice on development. | Under consideration. |
| England Athletics [EA] | National Facilities Plan | Development of Facilities Plan for road running, cross-country, track and field, and indoor training. | Plan delivered and adopted in early 2012. |
| England Basketball [EB] | Positioning EB for 2013-17 | Governance, leadership and alignment review. | Report and recommendations submitted in July 2012, accepted by Board and implemented at AGM in Autumn 2012. |
| England and Wales Cricket Board [ECB] | County and Regional Facility Strategies | Facility Development Strategies. | 39 County Facility Strategies, framed into Regional Strategies. |
| | Affiliated Club Strategy | Development of cohesive framework. | Framework for Affiliated Clubs strategy. |
| | Evaluation of NatWest CricketForce | 11-year evaluation of programme and proposals for its future strategic direction. | Evaluation Report and Recommendations delivered in Sept 2012. |
| | Wet Weather Impact Study | Quantitative and qualitative analysis of the impact on cricket of severe wet weather in 2012. | Study completed in October 2012 and will form the basis for future mitigation measures. |
| England Hockey | Capital | Management and | Provision of new and |

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| Board [EHB] | Investment Programme | coordination of Capital Investment Programme: 2010-2013 £2.7m 2013-2017 £2m. | upgraded hockey pitches at strategic club locations. Contract renewed to develop portfolio of projects and allow EHB to assume control. |
| Equalities and Human Rights Commission [EHRC] | Best Practice Grants Model | Grant Programme improvement. | New Strategic Grants Programme and process introduced. |
| Exercise, Movement & Dance Partnership [EMDP] | Insight Plan | Strategic positioning of EMDP activities within a UK sporting context. | Plan delivered, enabling EMDP to focus delivery activities in three key local areas 2012 – 2015. |
| Football Association [FA] | Football Development Department | Assist the Director of Football Development with Forward Strategy and Internal Structure. | Improved Strategy and Structure. |
| | Football Development Department | Analysis of Academy and Centre of Excellence Monitoring Reports, for Director of Football Development. | Analysis completed. |
| Gambling Commission | Review of Research, Education and Treatment of Problem Gambling | Programme Strategy, Management and Funding proposals. | Revised delivery and funding structure, subsequently implemented. |
| Grayshott Parish Council | Sport and Recreation Strategy | Comprehensive strategy and implementation plan for Sport, Recreation and Facility Development. | Proposals developed for new facilities, under consideration following public consultation, subsequently revised and implemented. |
| Haslemere Sports Association | Indoor Tennis Centre | Initial feasibility study. | Completed. Looking for development sponsor. |
| Hackney City Tennis Clubs | Organisational Review | Review of company governance and operations, and assistance with implementation of improvements. | Report recommended fundamental improvements to governance and operational procedures, to comply with local authority's added-value |

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| | | | partnership expectations. Board and club accepted it and have implemented changes, making organisation 'fit for purpose' to tender for Council tennis management contract. |
| | Forward Plan | Development of plan, preparatory to submitting tender for delivery of services in Hackney. | Draft Plan in process of finalisation, costing and translation into tender when ITT issued. |
| Havant Hockey Club | Relocation and development of hockey pitches and clubhouse | Initial report on project issues and viability | Report used in negotiations with owners (and potential partners) of preferred relocation site. |
| Institute of Groundsmanship [IOG] | Full Organisational Review and Restructure | Corporate Governance and Organisational Review. Management Consultancy. | Total review and restructure leading to revival of organisation. Continual partnership 2005 – 2014. |
| | Forward Strategy | Research, consultation, drafting and launch of Forward Strategy. | New Strategy and new positioning within the sports industry 2006 – 2012 and still contributing to Forward Strategy. |
| | Grounds Management Economic Impact Study | Economic Impact Study in England, and initial study of Scotland and Wales. | Valuation of Grounds Management Industry £500million+. New brief worked up for further industry research. |
| Lawn Tennis Association [LTA] | National Tennis Centre, Roehampton | Management Strategy and Operating Plan. | Management/Operational Strategy for the LTA's National Tennis Centre. |
| | Grass Roots Tennis Review | Research into community tennis. | Knowledge base to inform constantly evolving Tennis Foundation investment strategy. |
| | Major Event Venues Study | Feasibility Study. | Options appraisal for an additional Greater London tennis tournament venue. |
| | Judy Murray Tennis Centre | Project Development Study. | Ongoing. Negotiating with financial sponsors. |
| | Mergers & | Assisting Lancashire LTA | Initial work undertaken, |

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| | Relocations Project | on rationalisation of club facilities. | currently on hold. |
| | East Kilbride Tennis Centre | Advising LTA and Tennis Scotland on inclusion of indoor tennis centre at major development site. | Initial work undertaken, followed by further feasibility study on behalf of developer. |
| | Tennis Together Nottingham | Development of consultancy brief for Nottingham City Council | Tender invitation issued. |
| Linford Christie Stadium | Development options to improve stadium facilities | Production of visual outline development concept to facilitate discussions with authorities and potential partners. | Under consideration. |
| London Borough of Bromley | Bromley Tennis Centre | Feasibility study for facility enhancements. | Under consideration. |
| London Borough of Hillingdon | New Opportunities Fund [NOF] PE & Sport programme | Project Management. | Procurement of new sports facilities at five schools with a total value of £1.4m |
| London Borough of Lambeth | Brockwell Park project | Process audit of funding bid for redevelopment of historic Park. | Successful bid for Heritage Lottery Fund grant. |
| | Future Clapham | Options and Risk Appraisals; Facility Development Strategies. | Multi-million pound development, including new library and leisure centre, received planning permission in April 2009. |
| London Borough of Newham | Newham Talent 2012 | Programme and Business Start-up; Grant Applications. | Business start-up and continuity of Newham Academy Programme. |
| London Organising Committee for the Olympic Games 2012 [LOCOG] | London 2012 Non-Commercial Brand Accessibility Project | Brand Programme Management at Community Level. | Brand Management Strategy incorporated into LOCOG community programme. Led to series of 'Inspired'-branded legacy grant programmes. |
| North Oxford Sports Club | Facilities Development | Initial appraisal study. | Report submitted; implementation under consideration. |
| Pony Club, The | Strategic and | Review of strategy, | Final Report endorsed and |

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| | Staffing Review 2013/14 | governance, volunteer support and staffing implications. | Implementation Plan embarked upon; Director of Operations & Finance appointed, then new Chief Executive; staff enhanced to support volunteer network; improvements IT system. |
| Physical Activity Alliance [PAA] | National Consultation on PAA | Delivery, facilitation and reporting of PAA stakeholder group consultation workshops | Business case for funding presented to Department of Health [DoH]. |
| | Project Start Up | National coordination role in PAA development phase. | Discontinued after change in DoH support for physical activity. |
| Queen's Silver Jubilee Trust [QSJT] and Prince of Wales's Charitable Foundation [PoWCF] | Grants schemes | Development of grants programmes, process and documentation. | Schemes developed, together with process and full documentation, ready for implementation. Now incorporated into the The Queen's Trust. |
| Rugby Football League [RFL] | Community Facilities Strategy and Playing Surfaces Strategy | Review existing facilities provision and formulate development strategy. | Facilities Strategy delivered and recommendations accepted. Framework and criteria for future priorities for investment in community participation facilities. Phases One and Two of Strategy commissioned and implemented, leading to significant improvements. Significant follow up work commissioned. |
| St Albans City & District Council | International High Performance Tennis Centre | Feasibility Study; Forward Development Plan for Tennis; Grant Applications. | Bid submitted and awaiting funding decision. |
| | Batchwood Golf & Tennis Centre | Feasibility Study for facility development. | Under consideration for funding by LTA. |
| Sport England | Inclusive Sport Project | Review of funded disability-focused projects. | Informed development of Inclusive Sport programme. |
| | Project | External assessment | Assessed applications for |

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| | assessments | service for grant applications. | Inspired Facilities Fund round 2. |
| | Grounds maintenance project 2013 | Social enterprise model scoping study. | Report submitted with recommendations. |
| Sports Institute Northern Ireland [SINI] | Business Start-up and Operating Plan | Business Development Plan; Grant Applications. | SINI established and began operating. |
| Sports Leaders UK | International Feasibility Study | Research and future options for use of Sports Leadership Awards internationally. | Clearer framework for further international development. |
| Stratford-on-Avon District Council | Stratford Town Football Club relocation and development of a Community Football Hub | Development of Forward Strategy and Business Planning; Site Assessments; Project Management; Legal Negotiations; Grant Applications. | Successful Community Football Hub and new facilities. |
| Taekwondo Organisation Ltd. [TOL] | Whole Sport Plan for taekwondo | Strategic planning support for hybrid body, comprising the sport's component NGBs. | Revised WSP submitted to Sport England and Year One funding confirmed. |
| Tennis Foundation | Indoor Tennis Initiative and Community Tennis Centre Audit for GB | Audit, Strategy and Forward Planning. | Strategic assessment of current provision to inform Tennis Foundation forward plan. |
| Tennis Industry Association UK [TIAUK] | 'Tennis Force' | Development, promotion and management of Tennis Force initiative. | Initiative launched in May 2011. |
| | Business development | Provision of business development services. | Ongoing. |
| Tennis Scotland | Facilities Strategy | Development of facilities strategy. | Under consideration for funding by LTA and sportscotland. |
| UK Sport | Elite training Centre | Develop output specification for British Shooting ETC. | Specification produced in 2013/14, further steps under consideration. |
| University of | Team London | Scoping and articulating | Report submitted to |

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| East London | 2012 | the role UEL might play in the post-2012 legacy environment. | inform future strategic policy and action. |
| University of Ulster | Sports Academy and Performance Centre, Jordanstown | Project Management; Briefing, Research and Consultation, Development Planning, Business Planning; Grant Applications. | New £20million facilities on Jordanstown campus, relevant to student body, local community, Northern Ireland, Ireland and International training and events. |
| | Facilities Strategy for University of Ulster | Facility Strategy covering four campuses in Belfast, Jordanstown, Coleraine and (London)Derry. Overall plan and plans for each individual campus. | Strategy supported by University. Jordanstown to become 'Sports Campus.' University objective to become the first University for Sport on the island of Ireland, both academic study and sports participation. |
| Waverley Borough Council | Indoor tennis centre | Additional feasibility work into development. | Ongoing. Looking for development sponsor. |
| Woolmer Hill School | Feasibility study | Research the feasibility of the School taking over the assets and operation of The Edge Sports Centre. | Decision taken to defer asset transfer. |
| Wembley National Stadium Trust | Funding strategy from 2012 | Facilitation of Board workshop. | Framework agreed. Grants programme launched October 2012. |